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Challenges in 2014



- FAIR Council was informed of significant delays and cost increases in FAIR civil construction
- Previous (project) management structures proved to be insufficient
- Civil construction planning standstill due to additional claims by planning offices

⇒ Staatssekretär Georg Schütte initiated a review of the FAIR Project by an International Review Committee (chaired by Rolf-Dieter Heuer)



Review in February 2015



Members:

- Rolf Heuer, CERN, Chair
- Elke Aschenauer, BNL
- Per Dost, WTM Engineers GmbH
- Lyn Evans, CERN
- Thomas Klinger, IPP Greifswald,
- Volker Koch, LBNL,
- Reiner Krücken, TRIUMF,
- Karl Morgen, WTM Engineers GmbH
- Berndt Müller, Duke University,
- Robert Rosner, University of Chicago,
- James Yeck, ESS Lund

Guests:

- Karl-Heinz Kampert, GSI Scientific Advisory Committee
- Oda Keppler, BMBF
- Jacques Martino, FAIR Scientific Council (unable to attend the meeting)
- Rolf Zettl, Helmholtz Gemeinschaft

Review in February 2015



Based on:

- written information provided by Management
- written information provided by the four FAIR Collaborations (requested by the Joint Scientific Council and the Review Committee)
- presentations by and discussions with Management
- presentations by and discussions with all four FAIR Collaborations

Major results:

- Critical assessment of the effectiveness and efficiency of the project organization and management structures
- Uniqueness and attractiveness of the overall research program of FAIR,
 still in 2025 (and later) Resource-loaded prioritisation of the scientific pillars of FAIR
- Strong recommendation for vigorous intermediate research programme at GSI
- Subsequent meetings of GSI Supervisory Board and FAIR Council in March
- Decisions by FAIR Council and GSI Supervisory Board included a number of tasks for the FAIR and GSI Management
- Several consequences in management and organization followed

Council decisions and consequences after the Review 2015



- The Council asked the FAIR Management to "execute an up-to-date and critical analysis of the cost, the schedule, and the scope and to prepare different scenarios based on (1) a set cost cap or (2) the completion of the full scientific scope of the Modularised Start Version".
- Establishment of an interim management
- Shift of responsibilities to the Administrative Managing Director (FAIR and GSI), including overall project responsibility
- Council asks the Administrative Managing Director to execute within the given financial boundaries all necessary organizational measures required for a successful and sustainable realization of the FAIR project
- Appointment of an overall project leader: Jürgen Henschel
- Implementation of advisory panels for the management:
 - Strategy Board
 - Administrative and Management Advisory Board
 - Building Advisory Committee (BAC)





- Spring/Summer 2015:
 - Cost analysis revealed:
 Additional costs of 235 M€ for MSV completion
 (in addition: 13 M€ missing contributions from countries originally intended to become shareholders)
 - Management developed a staged approach, aiming at realizing majority of experiments by 2022
 - A proposal for the future organisational setup of FAIR GmbH and GSI GmbH was developed by the management
- July 2015:
 - Discussions in Joint Scientific Council of FAIR and GSI
 - FAIR Council asked the management to start immediately with the planning of construction of the facility in a staged approach
 - FAIR Council committed itself to take a decision on funding baseline and the respective scope in late September 2015.



Council Decisions in September 2015 (Part 1)

- Council confirms its goal to realise the FAIR facility as outlined in the Convention
 → Modularised Start Version (MSV)
- MSV to be completed by 2025 at the latest
- Stepwise realisation approach in order to start experiments as early as possible
- The Council understands the necessity that all parties involved do their utmost to continue to provide all experimental groups of the MSV experiments with adequate funding for R&D and detector construction to avoid negative consequences for the experiments due to the delays and the construction staging



Council Decisions in September 2015 (Part 2)

- Review of project progress and financial status by 2019 (scope not to be subject to this review)
- Cost cap: 1,262 M€ (Price level 2005)
 - → Overall cost frame:
 1,358 M€ (Price level 2005, incl. 95 M€ site-related costs)
- Shareholders have committed to confirm additional 158 M€ by mid-2016;
 commitments for another 90 M€ will have to be made by 2019
- Appointment of a Joint Technical Managing Director for FAIR GmbH and GSI GmbH, starting in early 2016
- Implementation of a Joint Scientific Council for FAIR GmbH and GSI GmbH

Achievements & Challenges



- Significant progress has been made in detector and accelerator developments as well as in the upgrades of existing GSI machines
 - see also talk by Oliver Kester on Saturday morning and others
- In FAIR Civil Construction:
 - the previously criticised design of the SIS 100 tunnel was confirmed as being adequate by a panel of international experts as reasonable and adequate,
 - and three building permit applications (including the one for the SIS 100 tunnel) have been filed already; more to follow
 - feasible building procedure still being worked on, integrating accelerator and experiments in the best possible way
- Organisational integration of FAIR and GSI ongoing





Until the FAIR facility is ready for operation, beam time at GSI is important for

- providing experimental opportunities for research groups
- supporting young talent
- keeping the FAIR Collaborations together
- performing machine and detector tests

see also talk by Thomas Stöhlker on Saturday morning

Conclusions





- The FAIR project was in serious trouble in 2014/15
- The binding Council decision on scope and funding of the project in September 2015 enabled the campus to realise the FAIR facility and go ahead with implementation

 The Council requires completion of FAIR by 2025, the Management aims at 2022

Significant progress has been made in 2015 but we still have a long way to go!

Thank You