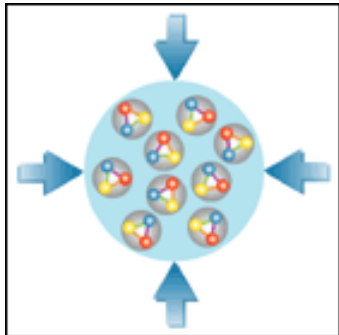
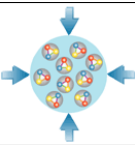

CBM Project



Walter F.J. Müller, FAIR, Darmstadt

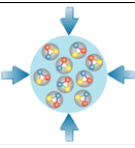
CBM-India Meeting, BI, Falta
15-17 February 2018

FAIR Construction on Track



picture taken February 7th, 2018

Major External Milestones for CBM



■ G014 (CBM building)

- shell completed Nov '20
- installation window Dec '21 to Mar '22
- transition to 'user mode' Dec '22

Notes:

- during 'installation window' building is still in 'construction site' mode
- only very basic ventilation and power services available
- mainly useful for bringing in robust mechanical structures

■ Cryogenics and Accelerator

- Cryogenics ready in G014 Mar '23
- SIS-100 ready for beam Apr '24
- HEBT ready for beam Aug '24
- SIS-100 pilot beam Nov '24
- SIS-100 '1 user, low intensity' Feb' 25

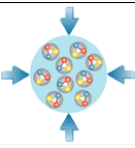
Cryo plant still on commissioning

Depending on whom one asks first opportunistic test beam (few hours parasitic to SIS-100 commissioning) might start between Jul and Nov '24.

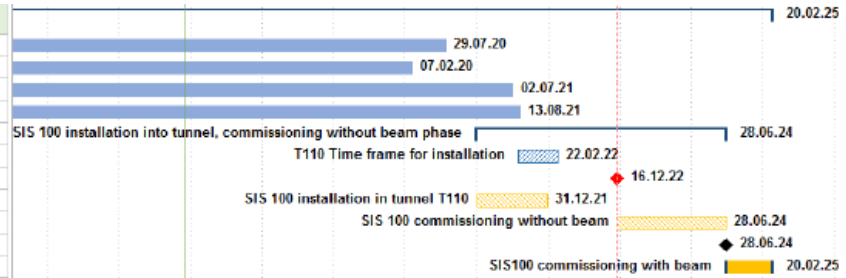
Go for CBM M11 Mar'24

FAIR Schedule: SIS100 and CBM

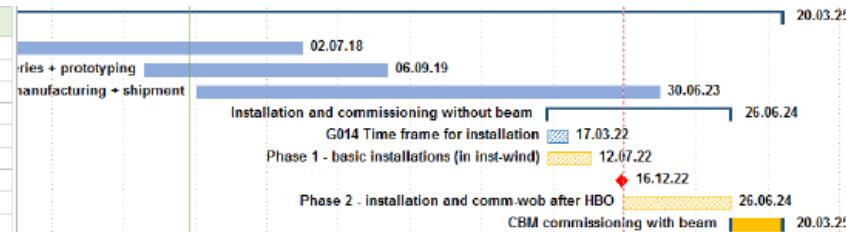
Slide shown on Spring 17 CBM Week in plenary on 23rd March 2017



120	SIS100	174,17 mons	17.10.2011	20.02.2025
121	SIS 100 planning phase	114,6 mons	17.10.2011	29.07.2020
122	SIS 100 manufacturing of pre-series phase	99,25 mons	02.07.2012	07.02.2020
123	SIS 100 manufacturing of series phase	97,2 mons	21.01.2014	02.07.2021
124	SIS 100 shipment, SAT A phase	101,1 mons	14.11.2013	13.08.2021
125	SIS 100 installation into tunnel, commissioning without beam phase	45,6 mons	31.12.2020	28.06.2024
126	T110 Time frame for installation	6,75 mons	29.07.2021	22.02.2022
127	Acceptance by HBO	0 mons	16.12.2022	16.12.2022
128	SIS 100 installation in tunnel T110	13,06 mons	31.12.2020	31.12.2021
129	SIS 100 commissioning without beam	20 mons	19.12.2022	28.06.2024
130	SIS 100 ready for beam	0 mons	28.06.2024	28.06.2024
131	SIS100 commissioning with beam	8,42 mons	28.06.2024	20.02.2025



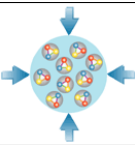
233	CBM	152,67 mons	08.07.2013	20.03.2025
234	Phase 2: design and planning	65 mons	08.07.2013	02.07.2018
235	Phase 4: pre-series + prototyping	44,5 mons	11.04.2016	06.09.2019
236	Phase 5+6: manufacturing + shipment	84,6 mons	05.01.2017	30.06.2023
237	Installation and commissioning without beam	33,55 mons	01.12.2021	26.06.2024
238	G014 Time frame for installation	3,1 mons	02.12.2021	17.03.2022
239	Phase 1 - basic installations (in inst-wind)	160 dys	01.12.2021	12.07.2022
240	Acceptance by HBO	0 mons	16.12.2022	16.12.2022
241	Phase 2 - installation and comm-wob after HBO	398 dys	19.12.2022	26.06.2024
242	CBM commissioning with beam	9,52 mons	26.06.2024	20.03.2025



- The CBM bottom line:
 - ❑ Dec 2021 to Jul 2022 1st installation window
 - ❑ Dec 2022 Building acceptance
 - ❑ Dec 2022 to Jun 2024 Installation & commissioning w/o beam
 - ❑ Jun 2024 to Mar 2025 **Commissioning beam from SIS100**

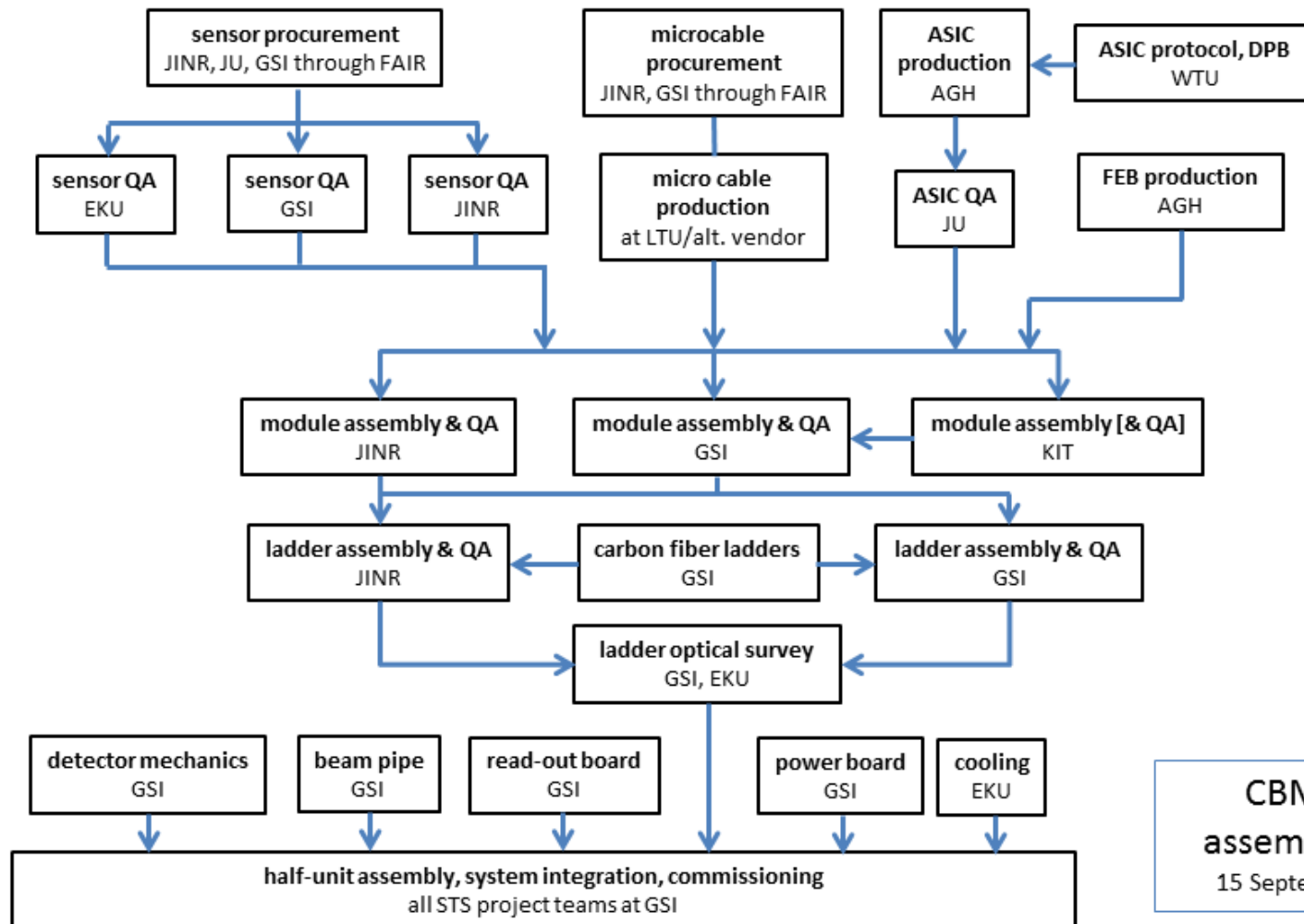
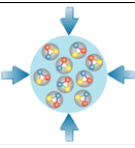
→ **Schedule Stable**

CBM Construction Planning I



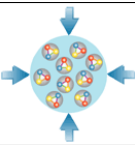
- Construction planning priorities
 - get it right
 - get it in time
 - → use the available time wisely
 - → always remember: construction can only be spend once
- Ensure that
 - responsibilities are all defined
 - essential dependencies are understood
 - essential decision points are defined

Example: STS Construction Flow



**CBM-STS
assembly flow**
15 September 2017

CBM Construction Planning II



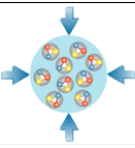
■ Milestones

- have clear list of objectives and acceptance criteria
- follow a modular approach (handle sub-topics separately)
- use several levels
 - M5: CDR (conceptual design)
 - M6: PDR (e.g. full 3D model)
 - M7: FDR (e.g. manufacturing drawings) (aka PRR)
 - M8: FOS (First-of-Series acceptance)
 - M9: FAT (Factory acceptance test)
 - M10: SAT (Site acceptance test → ready for installation)
 - M11: Ready for beam

Notes:

- apply the levels as appropriate for an entity
- define clear objectives and acceptance criteria
- there are several M10 per detector: mechanics, services, detectors

Example: STS Milestones



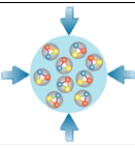
■ M6 (PDR)

- LDO ASIC Feb '18
- STS-XYTER V2.1 updates Mar '18
- STS-XYTER final Nov '18
- STS core ('... the big one...') Nov '18

■ M7 (FDR/PRR)

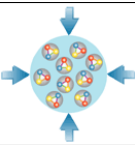
- sensors Apr '18
- LDO ASIC
- STS-XYTER ASIC Jan '19
- FEB Apr '19
- micro cables Apr '19
- ROB/POB
- and 12 more (services, mechanical key structures,...)

CBM Construction Planning III



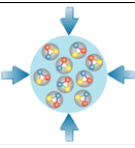
- change planning mode ...
 - there is no need to impress anymore with aggressive time scales anymore (as we tried so often in the past)
 - we'll be finally judged by the quality of the detectors, and not by how many year we were early, as long we stay in time
- ... and use the time wisely
 - do proper long term testing (long = 1 year)
 - do proper beam testing (mCBM,)
- Examples of schedule updates
 - STS: STS-XYTER PDR after mCBM 2018 run (Nov '18)
 - TOF: counter PRR after 20 weeks STAR-BESII (Jun '19)

CBM Installation Planning



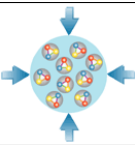
- It's also time to review the installation planning
- Separate between
 - Mechanics
 - could/should be brought in during installation window (Dec '21)
 - Services (LV/HV, gas, cooling)
 - installed in service areas, can start on Dec '22
 - Detectors
 - usually done after services are in place (test after install)
 - in general starting in Q2'23
- Plan Pre-Assembly activities at FAIR
 - that covers all activities on FAIR site, but outside of Cave
 - e.g. RICH mirror mounting or MUCH station assembly
 - Space must be allocated now !!

CBM MUCH Specifics



- Consolidate Station 1+2 planning
 - steps toward st 1+2 PRR
 - include new HV concept and it's validation
 - potentially separate between chamber and readout
- Setup station 3+4 planning
 - timeline and criteria for CDR
 - involve external experts on CDR
- Setup pre-assembly planning
 - what needs to be done at FAIR site ?
 - are there significant activities outside of Cave area ?
- Review Assembly sequence
 - is a field map with mounted MUCH absorber needed ?
(this is the 500 pound gorilla dictating the time planning around the magnet)

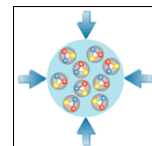
Late and Next Milestone Report



Report on Late and Next-to-come Milestones now send monthly to CBM TB

PSPCode	ActivityCoc	Startup-Pl	Name	Anfang	Ende	2017	2018	2019	2020
						1	2	3	4
			▲ % Complete: 0%	29.12.17	22.03.24				
1.1.1.3.2.3.1	S002.M5		MUCH PNPI-1 Plan Review [M5]	29.12.17	29.12.17		◆	29.12.17	
1.1.1.5.1	S005.M9	Exp Ph. 1a / A	TOF - STAR ROC FAT [M9]	01.01.18	01.01.18		◆	01.01.18	
1.1.1.5.1	S005.M9	Exp Ph. 1a / A	TOF - STAR GET4 TDC FAT [M9]	11.01.18	11.01.18		◆	11.01.18	
1.1.1.7	S002.M6	Exp Ph. 1a / A	Magnet PDR accepted [M6]	15.01.18	15.01.18		◆	15.01.18	
1.1.1.3.2.3.1	S002.M7		MUCH PNPI-1 FDR station 1+2 gas system [M7]	31.01.18	31.01.18		◆	31.01.18	
1.1.1.5.2	S005.M9	Exp Ph. 1a / A	TOF - STAR Counter 3a FAT [M9]	09.02.18	09.02.18		◆	09.02.18	
1.1.1.2	S007.M11		Ready for beam COSY 2018 [M11]	19.02.18	19.02.18		◆	19.02.18	
1.1.1.2	S002.M6		STS - LDO ASIC PDR accepted [M6]	21.02.18	21.02.18		◆	21.02.18	
1.1.1.2.1	S002.M4		Contract STS GSI signed [M4]	01.03.18	01.03.18		◆	01.03.18	
1.1.1.2.2	S002.M4		Procurement agreement STS JINR signed [M4]	01.03.18	01.03.18		◆	01.03.18	
1.1.1.2.3	S002.M4		Contract STS AGH-ASIC signed [M4]	01.03.18	01.03.18		◆	01.03.18	
1.1.1.2.3	S002.M6		STS - Review V2.1 updates	15.03.18	15.03.18		◆	15.03.18	
1.1.1.2.6.2	S002.M4		Contract STS AGH-FEB signed [M4]	02.04.18	02.04.18		◆	02.04.18	
1.1.1.3.2.2	S002.M4		Contract MUCH VECC signed [M4]	02.04.18	02.04.18		◆	02.04.18	
1.1.1.5.1	S002.M4		Contract TOF GSI signed [M4]	02.04.18	02.04.18		◆	02.04.18	
1.1.1.3.1	S006.M10		RICH - MAPMT, SAT accepted	03.04.18	03.04.18		◆	03.04.18	
1.1.1.2	S002.M7	Exp Ph. 1a / A	STS - sensors PRR accepted [M7]	04.04.18	04.04.18		◆	04.04.18	
1.1.1.5.2	S005.M9	Exp Ph. 1a / A	TOF - STAR Counter 3b FAT [M9]	13.04.18	13.04.18		◆	13.04.18	
1.1.1.7	S002.M7	Exp Ph. 1a / A	Magnet FDR accepted [M7]	23.04.18	23.04.18		◆	23.04.18	
1.1.1.7	S005.M81		Series production started [M81]	23.04.18	23.04.18		◆	23.04.18	
1.1.1.2.7	S002.M4		Contract STS WUT signed [M4]	01.05.18	01.05.18		◆	01.05.18	
1.1.1.3.2.3.1	S002.M7		MUCH PNPI-1 FDR platform & rail system [M7]	31.05.18	31.05.18		◆	31.05.18	

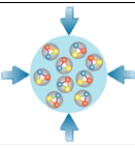
Progress Summary for Higher-Ups



Frist **Draft** of an 'all-in-one-slide' overall status summary shown in **ECE** on February 12th

	Component/ Sub-System	TDR	Cost [k€ 2017]	Funding	Construction	Date completion	Test/ Commissioning
CBM - Day 1 setup	Micro Vertex Detector (MVD)		1280			12/2023	
	Silicon Tracking System (STS)		13305			12/2023	
	Ring Image Cherenkov Detector (RICH)		5176			12/2023	
	Muon Detector (MUCH)		8593			12/2023	
	Transition Radiation Detector (TRD)		3562			12/2023	
	Time of Flight System (TOF)		8200			12/2023	
	Projectile Spectator Detector (PSD)		1322			12/2023	
	Dipol MAGNET		5261			12/2023	
	Online Systems (DAQ and FLES)		3162			12/2023	
	Infrastructure		3182			12/2023	
		79% <i>value weighted</i>	53043	86% <i>secured</i>	9% <i>value weighted</i>		

... and a Final Word

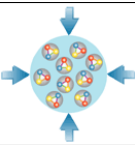


- Don't equate planning == reporting !
- Yes, the higher-ups love look at milestone-trend-analysis
- But key purpose of planning is **to help us !**
- Only with good planning we
 - know objectively where we stand
 - can decide on priorities
 - can use the time wisely
 - understand impact of changes quantitatively
- And keep in mid
 - a plan is a living document, can and will be changed

Planung ersetzt den Zufall durch Irrtum - und aus Irrtum kann man lernen
attributed to Albert Einstein

Planning replaces coincidence with error - and from errors one can learn

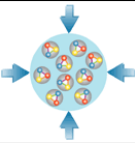
The End



Thanks for your attention







Backup Slides